Operational Risk Management in Local Chinese Securities Companies

Wei Wang¹

Enterprise Risk Management Symposium Society of Actuaries

Chicago, IL

March 28-30, 2007

Copyright 2007 by the Society of Actuaries.

All rights reserved by the Society of Actuaries. Permission is granted to make brief excerpts for a published review. Permission is also granted to make limited numbers of copies of items in this monograph for personal, internal, classroom or other instructional use, on condition that the foregoing copyright notice is used so as to give reasonable notice of the Society's copyright. This consent for free limited copying without prior consent of the Society does not extend to making copies for general distribution, for advertising or promotional purposes, for inclusion in new collective works or for resale.

¹ Department of Risk Management, CITIC Securities Co. Ltd., Beijing, P.R. China. wangw@citics.com.

Abstract

The operation and management of local Chinese securities companies is not yet mature with a history of less than 20 years. The fact remains that most of the risk lies on the companies' embezzlement of customers' funds or failure of supervising the behavior of their branches. Thus we developed an operational risk management framework for local Chinese securities companies and a set of tools to manage their branches. This framework sets up procedures and instructions for establishing the control environment of the companies. The tools develop systems for collecting and monitoring information and evaluating and appraising branches accordingly. This framework and these tools have been implemented in the first IPO securities company of China and good results have been achieved.